

ALLEN COATS MEADORS, PH.D., LFACHE

P.O. BOX 1133, WEST END, NC 27376 | 910-610-9737 | acm@uncp.edu

Biographical Information:

Allen Coats Meadors is an American higher education professor and administrator. Having worked in higher education in the United Arab Emirates and Northern Italy, he has since served as President/Chancellor of three US state universities including Penn State Altoona (February 1994 to June 1999); University of North Carolina-Pembroke (July 1999 to June 2009); and University of Central Arkansas (July 2009 to September 2011). He is now a Fulbright Specialist and Senior Executive Search Consultant with Academic Career and Executive Search.

Prior positions held include Chancellor of the University of North Carolina-Pembroke, Chancellor of Penn State-Altoona, President of the University of Central Arkansas, President of St. John International University, Dean of Health, Social and Public Services, Eastern Washington University; Dean of Public Health, University of Oklahoma, Executive Director of the Northwest Arkansas Radiation Therapy Institute and an executive with Blue Cross/Blue Shield of Kansas..

Education

AA | 1981 | SADDLEBACK COLLEGE, MISSION, VIEJO, CA

- Computer Sciences

PH.D | 1980 | SOUTHERN ILLINOIS UNIVERSITY CARBONDALE, IL

- Administration and Education

MHA | 1980 | WEBSTER UNIVERSITY, ST LOUIS, MO

- Master Health Services Management

M.A | 1979 | WEBSTER UNIVERSITY, ST LOUIS, MO

- Master Psychology and Human Relations

CERT. | 1977 | SLOAN SCHOOL OF MANAGEMENT, MASSACHUSETTS INSTITUTE OF TECHNOLOGY, CAMBRIDGE, MA

- Certificate Health Systems Management

MPA | 1975 | UNIVERSITY OF KANSAS, LAWRENCE, KS

- Public Administration

MBA | 1974 | UNIVERSITY OF NORTHERN COLORADO, GREELY, CO

- Master Business Administration

CERT | 1974 | TRINITY UNIVERSITY GRADUATE SCHOOL, SAN ANTONIO, TX

- Certificate of Health Services Administration Development Program

BBA | 1969 | UNIVERSITY OF CENTRAL ARKANSAS, CONWAY, AR

· Business Administration

Professional and Teaching Experience

2021-PRESENT

FULBRIGHT SPECIALIST

2017-PRESENT

SENIOR EXECUTIVE SEARCH CONSULTANT

ACADEMIC CAREER AND EXECUTIVE SEARCH

2016-PRESENT

CONSULTANT AND ADVISORY COUNCIL, THE EDU ALLIANCE GROUP

2020-PRESENT

Editor. International Journal of Intelligent Communication, Computing and Networks

2017-PRESENT

ASSOCIATE EDITOR, FRONTIERS IN PUBLIC HEALTH AND FRONTIERS IN EDUCATION

2014-2017

SENIOR CONSULTANT WITH GLOBAL LEADERSHIP GROUP

- Position requires working with executives, senior and middle management, to break traditional management styles and teach managers to lead their employees from an inclusive point of view that focuses on developing people, as individuals or teams, for short-term results with longer lasting benefits; explaining the need to incorporate a global mindset and initiative.

2015-2016

REVIEW EDITOR, FRONTIERS IN PUBLIC HEALTH

2014

PRESIDENT AND CHIEF EXECUTIVE OFFICER, ST JOHN INTERNATIONAL UNIVERSITY, TORINO, ITALY

- Position entailed academic and administrative responsibilities of running an American University in Italy.

2012-2014

EXECUTIVE DIRECTOR, HIGHER EDUCATION COORDINATING COUNCIL, UNITED ARAB EMIRATES (UAE)

- Position works to enhance both the coordination and quality of the nation's public universities. The system served approximately 40,000 students on 21 campuses both undergraduate and graduate programs including Colleges of Law, Medicine and a Veterinary Medicine program. Providing interface with other governmental and non-governmental agencies within the United Arab Emirates (UAE).

2013-2016

ADJUNCT PROFESSOR, COLLEGE OF MEDICINE AND HEALTH SCIENCES, THE UNITED ARAB EMIRATES UNIVERSITY.

- Teaching and research responsibilities as assigned by the college.

2011-2012

SENIOR FELLOW, AMERICAN ASSOCIATION OF STATE COLLEGES AND UNIVERSITIES

- Serves as a resource for the AASCU, a Washington-based higher education association of over 400 colleges, universities and systems.

2009-2011

PRESIDENT AND PROFESSOR, UNIVERSITY OF CENTAL ARKANSAS

- Overall duties included providing leadership and coordination of all aspects of the university. Turned around financial conditions. Moody's Investors Bond rating was upgraded three times over a two-year period. Significantly expanded operations and made over \$20 million in maintenance, repairs and renovations in the first two years. Freshmen class enrollment grew each year.

2009-PRESENT

CHANCELLOR EMERITUS, UNIVERSITY OF NORTH CAROLINA-PEMBROKE

1999-2009

CHANCELLOR AND PROFESSOR, UNIVERSITY OF NORTH CAROLINA AT PEMBROKE

- Overall duties include running all aspects of a Comprehensive I University. Working closely with all constituencies of the University to enhance all aspects of the educational experience. Provide leadership within the University community to bring about consensus. Add over \$120 million in new and renovated facilities. Increase overall academic quality of the student body. Established six new Endowed chairs. Endowment grew from \$2 million to \$50 million. Tenured Professor in Public Administration. (Chancellor Emeritus)

1994-1999

CEO AND DEAN, (NOW CHANCELLOR), PENN STATE, ALTOONA

- Penn State Altoona was the second largest of the Penn State University undergraduate campuses. Overall duties include annual academic and non-academic budgets, fund-raising and enhancing relationships with the Campus' multiple external constituencies; working with faculty to enhance and expand the College's curriculum and research activities; establishing a Campus administrative structure which is responsive both to local needs and to system-wide policies; oversight and implementation of Campus' master plan; and all capital construction over five years, increased entering freshmen high school GPA from 2.7 to 3.2 and SATs by 200 points. Increased enrollment from 2,300 to 3,800. Enhanced campus by over \$40 million in renovations and new building projects. Increased the number of full-time faculty by 68 percent. Established international linkage with universities in China, France and Germany. Tenured faculty, College of Health and Human Development.

1990-1994

PROFESSOR AND DEAN, COLLEGE OF HEALTH, SOCIAL AND PUBLIC SERVICES, EASTERN WASHINGTON UNIVERSITY

- Selected as the first dean of a newly formed College, which combined the Schools of Health Sciences, Social Work and Human Services, and Public Affairs under one administrative entity. College consisted of eleven (11) academic disciplines; several grant programs; the center for Health Research; and the Center for Leadership Development. Academic programs included ten (10) undergraduate and five (5) graduate degree offerings. Programs are located on both the Cheney and Spokane campuses. Position provided leadership and administrative support to the programs and faculty of the College and represents the College in relations with other academic and non-academic units within and outside the University. During the first two years, established the University's first funded Endowed Distinguished Professorship (\$500,000); academic units increased external funding more than 700 percent; initiated a faculty mentoring program; initiated an annual Alumni Day event. During a time of University-wide budget reduction, College increased resources (both faculty and equipment). Successfully raised \$250,000 from external sources for equipment replacement during the second year. During the third year, the College obtained over \$10 million in new grants, doubling the previous high for the University. During a period that the University enrollment fell slightly, the College enrollment increased 42 percent. Held faculty positions in Health Services Administration. Social Work, and Public Administration (tenured).

1989-1990

PROFESSOR AND DEAN, COLLEGE OF PUBLIC HEALTH, UNIVERSITY OF OKLAHOMA

- Served as Interim Dean of the College for 13 months, with full responsibility for the administration of one of the 24 accredited schools of public health in the United States. In this role, I provided leadership and administrative support to the programs and faculty of the College and represented the College in relations with other units of the university and external organizations. Implemented faculty development seminar series. Started the development of two dual degree options with other Colleges within the University. Initiated external fund raising activities. Established an internal seed-funding program to enhance research. Provided College departments with the first operating budget increase in five years. All departments increased the number of admissions and revenue generated from external grants and contracts. Initiated procedure by which admission of new doctoral students were approved after the five (5) year hiatus in the College.

1987-1990

PROFESSOR AND CHAIR, DEPARTMENT OF HEALTH ADMINISTRATION, COLLEGE OF PUBLIC HEALTH, UNIVERSITY OF OKLAHOMA, OKLAHOMA CITY, OK

- Position involved maintaining an active presence in the classroom by teaching one of the department's required courses – twice a year – and participating in other courses/seminars, planning, designing, implementing, administering and evaluating the numerous aspects of a graduate program in health administration – including master and doctoral programs. Providing leadership in the areas of teaching, research, and service for diversity trained professional faculty (11) and staff (5). Duties also included recruiting new faculty, developing new academic programs, coordinating with the professional community in the development of professional education programs, and participating in various college and university committees and task forces. Increased external funding by 3,000 percent during the first two years. Established a national Center for Rural Health Administration and Promotion, established an

American College of Healthcare Executives (ACHE) Student Chapter, and obtained Affiliation with the Association of University Programs in Health Administration (AUPHA) and the American Hospital Association (AHA). Increased faculty size by five, generated funds for total computerization and networking of the Department from external funds. Department publication record increased 500 percent during the second year. Held faculty appointments in the Colleges of Public Health (tenured), Medicine, Allied Health, and Pharmacy.

1984-1987

EXECUTIVE DIRECTOR, NORTHWEST ARKANSAS RADIATION THERAPY INSTITUTE, SPRINGDALE, AR

- Duties include planning the establishment of the institute – a comprehensive freestanding radiation institute; designing and overseeing the construction; screening, negotiating, and purchasing of all equipment; developing all administrative policies and guidelines; interviewing and hiring initial administrative and professional staff. Activities also included fund-raising activities including grants and public and private solicitations equaling over \$3.5 million during the first twelve (12) months. The facility was completely debt-free at the end of twenty (20) months of operation. Responsible for all administrative activities of the Institute. Position required close liaison with other health providers within the state.

1982-1984

ASSOCIATE PROFESSOR AND DIRECTOR, DIVISION OF HEALTH ADMINISTRATION, SCHOOL OF ALLIED HEALTH SCIENCES, UNIVERSITY OF TEXAS, GALVESTON, TX

- Work involved planning, designing, implementing, administering, and evaluating the various aspects of the health administration program. Development of non-resident programs with industry, both degree and non-degree. Increased enrollment 500 percent during the first year and doubled the faculty size. Developed and designed a graduate program in health administration. Provided staff development and consultation services to the six university hospitals. Developed and initiated a Practice Management Program for Family Medicine Residents. Developed proposal and obtained associate membership in the Association of University Programs in Health Administration (AUPHA) for the program. Obtained ten (10) grants – private and federal – for the program worth over a million dollars. Duties also included teaching responsibilities in health management, development of short courses and workshops, and presentations for health-related organizations. Participated in internal and external consulting activities. Held appointments in the graduate School and the Schools of Medicine and Nursing.

1980-1982

WESTERN REGIONAL COORDINATOR, SOUTHERN ILLINOIS UNIVERSITY, WESTERN UNITED STATES

- Work involved development of new educational programs on military bases throughout the Western United States. Hiring administrative and academic staff and monitoring effectiveness and efficiency of the programs. Assisting staff with administrative and academic problem areas and working with the various states and federal agencies. Seven new programs in four states were established during this time.

1978-1982

ADJUNCT PROFESSOR AND PROGRAM COORDINATOR, WEBSTER UNIVERSITY, SOUTHERN CALIFORNIA

- Work involved the development and administration of master's degree programs on military installations in the Southern California region. Established eight programs with combined enrollment of over 150 graduate students. Duties included recruiting students, adjunct faculty, administrative staff – academic advisors, student counselors, etc. Assisted in developing membership packet for the Association of University Programs in Health Administration (AUPHA) for the graduate program. Ongoing liaison with state and federal agencies, civilian and military officials and educational and health agencies. Duties also entailed graduate teaching in health management.

1977-1982

ASSISTANT PROFESSOR AND PROGRAM DIRECTOR, SOUTHERN ILLINOIS UNIVERSITY, SOUTHERN CALIFORNIA

- Work involved the administration of Baccalaureate Degree programs on military installations. During this period, increased enrollment from eight students to over 200. Assisted in developing membership packet for the Association of University Programs in Health Administration (AUPHA) for the programs. Duties entailed recruiting students and adjunct faculty, counseling, and serving as proctor for students in the programs. Ongoing liaison with state approving agency, Veterans Administration, military officials, and other educational and health agencies. Taught six to nine hours per semester in health management.

1977-1982

HEALTH CONSULTANT

- Work involved designing, developing, organizing, marketing, and implementing health programs in Midwest and Western United States health facilities. Activities included assisting in hiring professional and administrative agencies and health associations. Acted as consultant to approximately 20 programs in these regions.

1976-1977

ASSISTANT DIRECTOR OF HEALTH, KANSAS CITY, MISSOURI

- Work involved all facets of municipal public health, direct responsibilities for directing, managing, and evaluating community health programs and contract negotiations with health agencies – contracts totaled more than \$11 million. Coordinated contracts and monitored effectiveness of the city's emergency medical services system. Served as liaison between the city and the area professional standard review organization, health systems agency and health facilities – hospitals, clinics, etc. Provided technical assistance to functional program administration in areas of grants management, finance and program evaluation.

1976-1977

ASSISTANT DIRECTOR, HEALTH SERVICES DEVELOPMENT, BLUE CROSS AND BLUE SHIELD, TOPEKA, KS

- Responsibility for all internal and external operations, procedures and development of institutional utilization review activities, health data systems, and institutional planning. Directed the development

and maintenance of alternative delivery systems, prospective rate reviews systems and maintained close liaison with various professional associations. Required a detailed knowledge of health maintenance organizations (HMOs), professional standard review organizations (PSROs), health data systems, rate review systems and current health planning concepts.

1973-1975

MANAGER, INSTITUTIONAL AND DRUG REVIEW, BLUE CROSS AND BLUE SHIELD OF KANSAS, TOPEKA, KS

- Responsible for maintenance and refinement of Medicare, Medicaid, and Blue Cross and Blue Shield utilization review programs. Directed internal and external utilization review activities for these four programs. Interacted with medical consultants on utilization matters. Developed and implemented policies and procedures regarding drug utilization. Directed external and internal data system activities. Directed administrative and medical staffs on effective use of computer generated systems, health maintenance organizations (HMOs), professional standard review organizations (PSROs). Directed the accountability system which resulted in savings more than \$1 million annually through efficient, effective utilization programs.

CAPTAIN, UNITED STATES AIR FORCE, MEDICAL SERVICE CORP

- Hospital Administrator
- Clinic Administrator

Research and Grant Contract Activities

PRICIPAL INVESTIGATOR | SOUTHERN ILLINOIS UNIVERSITY | 1979-1980

- Analysis of the graduates of an off-campus baccalaureate program in health care services.

PRINCIPAL INVESTIGATOR | UNIVERSITY OF TEXAS | 1981-1983

- Survey of services provided by hospital associations throughout the United States and Canada.

PRINCIPAL INVESTIGATOR | US HEALTH CORPORATION | 1983

- Survey and analysis of physicians' reactions to serving on staff of a facility that is part of a multi-institutional arrangement.

PRINCIPAL INVESTIGATOR | TEXAS NURSING HOME ASSOCIATION | 1983

- Survey and analysis of Texas Medicaid clients who were denied nursing home level care.

PRINCIPAL INVESTIGATOR | TEXAS NURSING HOME ASSOCIATION | 1984

- Survey and analysis of Texas Hospital discharge planners regarding the Texas Department of Human Resources. Procedures and case workers' interaction with patients.

CO-INVESTIGATOR | THE RETIREMENT COMPANY | 1984

- Analysis of the aging demographics in Texas by area density and income.

PROJECT DIRECTOR | PUBLIC HEALTH SERVICE | 1983-1984

- Homemaker/Home Health Aides Training Grant.

CO-CONTRIBUTOR | PUBLIC HEALTH SERVICE | 1983-1984

- Health Promotion and Disease Prevention Training Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | METHODIST AFFILIATED HOSPITAL | 1984

- Medical Staff Attitude Survey and Analysis.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | PUBLIC HEALTH SERVICE | 1984

- Continuing Education Training Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | STATE OF ARKANSAS | 1985 DEVELOPMENT GRANT

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | WAL-MART FOUNDATION | 1985-1986

- Development Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | MASS MERCHANDISERS | 1985

- Development Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | SOUTHWESTERN BELL | 1985

- Development Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | DART AND KRAFT FOUNDATION | 1985-1986

- Development Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | IBM FOUNDATION | 1985

- Indigent Funding Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | LA-Z-BOY FOUNDATION | 1985

- Development Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | SCHMEIDLING FOUNDATION | 1985-1986

- Development Grant.

HOSPITAL BOARD OF DIRECTORS | OKLAHOMA HOSPITAL ASSOCIATION | 1988

- Training Grant.

PRINCIPAL INVESTIGATOR | GREATER OKLAHOMA HOSPITAL COUNCIL | 1988

- Analyses of Metropolitan Hospital Councils: Role and Scope.

CO-INVESTIGATOR | OKLAHOMA DEPARTMENT OF MENTAL HEALTH | 1988

- Mental Health Needs Assessment Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | STURGIS FOUNDATION | 1985

- Indigent Funding Grant.

PRINCIPAL INVESTIGATOR AND PROJECT DIRECTOR | REBSAMEN FUND | 1986

- Indigent Funding Grant.

CO-PRINCIPAL INVESTIGATOR | HEALTH SOURCE | 1988

- Quality Assurance Study.

**TECHNICAL ASSISTANT | ROBERT WOOD JOHNSON FOUNDATION | 1988
IMPROVING THE HEALTH OF AMERICAN INDIANS AND ALASKA NATIVES**

CO-CONTRIBUTOR | INDIAN HEALTH SERVICES | 1988

- Comparison of Prenatal Risk Factors Among Native American, Black, Hispanic and White Women Receiving Care Within the Oklahoma State Department of Health Maternity Program.

CO-CONTRIBUTOR | OKLAHOMA DEPARTMENT OF MENTAL HEALTH | 1988

- Mental Health Seminar Project

PRINCIPAL INVESTIGATOR | OKLAHOMA MEDICAL CENTER | 1989

- Staff Development Project

**PRINCIPAL INVESTIGATOR | OKLAHOMA STATE AND EDUCATIONAL EMPLOYEE GROUP
INSURANCE BOARD | 1989**

- Preferred Provider Organization Analysis Project

CO-CONTRIBUTOR | OKLAHOMA DEPARTMENT OF MENTAL HEALTH | 1989

- Strategic Planning Contract.

PRINCIPAL INVESTIGATOR | UNIVERSITY OF OKLAHOMA | 1988-1989

- National Rural Hospital Survey.

PRINCIPAL INVESTIGATOR | OKLAHOMA DEPARTMENT OF MENTAL HEALTH | 1989-1990

- Non-Clinical Seminar Development Grant.

**PRINCIPAL INVESTIGATOR | OKLAHOMA STATE AND EDUCATION EMPLOYEE GROUP
INSURANCE BOARD | 1989-1990**

- Program Evaluation.

TECHNICAL ASSISTANT | ROBERT WOOD JOHNSON FOUNDATION | 1989

- Improving the Health of Native Americans.

**COLLABORATOR, PROFESSIONAL PRACTICE PLAN | UNIVERSITY OF OKLAHOMA | 1989-
1990**

- Medicaid Distribution Analysis.

PRINCIPAL INVESTIGATOR | PUBLIC HEALTH SERVICE | 1989-1990

- Public Health Service Traineeship Grant.

PRINCIPAL INVESTIGATOR | JAY HOSPITAL, JAY, OK | 1989-1990

- Environmental Assessment.

PRINCIPAL INVESTIGATOR | PUBLIC HEALTH SERVICE | 1989-1990

- Public Health Service Capitation Grant.

PRINCIPAL INVESTIGATOR | OKLAHOMA MEMORIAL HOSPITAL | 1990

- Consumer Attitude Analysis.

ASSISTANT PROJECT DIRECTOR | ST ANTHONY HOSPITAL | 1989-1990

- Management Development Project.

CO-INVESTIGATOR, PROFESSIONAL PRACTICE PLAN | UNIVERSITY OF OKLAHOMA | 1990

- Financial Analysis of Professional Practice Plan Billing System.

PRINCIPAL INVESTIGATOR | PUBLIC HEALTH SERVICES | 1990-1991

- Public Health Services Traineeship Grant.

PRINCIPAL INVESTIGATOR | PUBLIC HEALTH SERVICES | 1990-1991

- Health Professions Grant

PRINCIPAL INVESTIGATOR | PUBLIC HEALTH SERVICES (DHHS) | 1990

Approved for the Center for Women's and Children's Health, but not funded

TECHNICAL ASSISTANT | ROBERT WOOD JOHNSON FOUNDATION | 1990

Improving the Health of Native Americans

PRINCIPAL INVESTIGATOR | OKLAHOMA DEPARTMENT OF MENTAL HEALTH | 1990-1991

- Non-Clinical Survey and Seminar Development Grant.

PROJECT DIRECTOR | PUBLIC HEALTH SERVICES (DHHS) | 1990-1993

- Health Careers Opportunity Grant.

COLLABORATOR | TITLE III GRANT | 1991

- Cultural Diversity.

ENDOWED DISTINGUISHED PROFESSORSHIP IN HEALTH CARE | SPOKANE AREA HOSPITAL CONSORTIUM | 1991

COLLABORATOR | EMPIRE HEALTH SERVICES | 1991

- Enhancement Grant.

COLLABORATOR | WASHINGTON DENTAL SERVICE FOUNDATION | 1992

- Enhancement Grant.

PROJECT DIRECTOR | PUBLIC HEALTH SERVICES (DHHS) | 1992-1993

- Health Careers Opportunity Program.

COLLABORATOR | ROCKWOOD CLINIC, INC | 1992

- Development Grant.

COLLABORATOR | EMPIRE HEALTH SERVICES | 1993

- Development Grant.

COLLABORATOR | TITLE III GRANT | 1993

- Active Learning.

COLLABORATOR | NORTHEASTERN WASHINGTON HOSPITAL COUNCIL | 1993

- Lecturer Fund.

COLLABORATOR | SACRED HEART MEDICAL CENTER | 1993

- Minority Scholarship.

COLLABORATOR | COMSTOCK FOUNDATION MATCH | 1993

- Enhancement Grant.

COLLABORATOR | HERON CORPORATION | 1993

- Equipment Grant.

COLLABORATOR | ROCKWOOD CLINIC, INC | 1992

- Development Grant.

COLLABORATOR | WASHINGTON DENTAL SERVICE FOUNDATION | 1994

- Development Grant.

COLLABORATOR | CENTRAL PENNSYLVANIA MEDICAL FOUNDATION | 1995

- Development Grant.

COLLABORATOR | PENN STATE ALTOONA | 1994-1995

- Campus initiated Capital Campaign, completed in first full year at \$2.5 million.

COLLABORATOR | PENN STATE ALTOONA | 1995-1998

- Penn State received a record amount of contribution, annually.

CHAIRPERSON | UNITED WAY CAMPAIGN | 1998

- 1998 United Way Campaign exceeded goals for the first time in three years.

CHAIRPERSON | UNITED WAY CAMPAIGN | 1999

- United Way has received numerous grants, contracts and private gifts – well over \$100 million

Committee and Board Responsibilities

NATIONAL

- **1979-1983** Health Advisory Committee, Southern Illinois University of Carbondale
- **1981-1984** Health Services Management National Board, Webster University
- **1984-1986** Editorial Board, The Executive
- **1984-1994** Editorial Advisory Board, Administrative Radiology
- **1984-1989** Contributing Editor, Southern Hospitals
- **1985-1990** Research Board of Advisors, The American Biographical Institute, Inc.
- **1985-1988** American College of Healthcare Executive (ACHE), Committee on Article of the Year-Chair (1987-1988)
- **1986-1988** Delegate, Association of Community Cancer Centers
- **1987-1988** Member, Society for Ambulatory Care Professional
- **1988-1991** Committee on Professional Assessment (ACHE)- Chair (1990-1991)
- **1989-1990** Fellow-Accrediting Commission on Education for Health Services Administration(ACEHSA)
- **1989-1992** By-Laws Committee (ACHE)-Chair (1991-1992)
- **1989-2001** Board Chairman, Editorial Advisory Board-Administration Radiology
- **1990-1999** Editorial Board-The Journal of Rural Health, (Secretary, 1991-1993, Chair, Nominating Committee, 1992-1993, Executive Committee, 1992-1997)
- **1990-1999** Council of Regents, American College of Healthcare Executives
- **1992-1994** Member, Council of Academic Health Deans
- **1992-1997** Membership Committee (ACHE), Examination Subcommittee
- **1993-1998** Advisory Board, Center for Health Care Innovation, Long Beach, CA
- **1994-1996** Chair, Editorial Board-The Journal of Rural Health
- **1993-1995** At-Large Member, ASPA Human Services and Health Section (Chair, Finance Committee)
- **1994-1997** Communications Committee, National Rural Health Association (ex officio)
- **1995-1997** Resolutions Committee, Association of American Colleges and Universities
- **1996-1997** CEO Circle, American College of Healthcare Executives
- **1996-2000** National Nominations Committee, Outstanding Young Americans
- **1997-2001** Committee on Intercollegiate Athletics, American Association of State Colleges and Universities
- **1998-2003** Executive Committee of the Commission on the Liberal Arts Agenda, American Association of State Colleges and Universities
- **2000-2005** Advisory Board of the Family and Community Violence Prevention Program
- **2002-2009** Committee on the Undergraduate Experience, American Association of State College and Universities
- **2003-2005, 2007-2009** Council of State, American Association of State Colleges and Universities
- **2006-2008** Committee on Policies and Purposes, American Association of State Colleges and Universities
- **2007-Present** Enrollment Management National Advisory Board
- **2012-Present** Expert Panel for the ASPH Undergraduate Public Health Content Project
- **2013-Present** Board Member – Scientific Advisory Board for the Global Conference on Healthcare Systems Engineering, Istanbul, Turkey
- **2019-Co-Chair-14th** International Congress on Quality Accreditation and Patient Safety, Antalya, Turkey

- **2021**-Co-Chair-12th International Health Management Congress, Antalya, Turkey

REGIONAL/STATE

- **1978-1982** Orange County Health Planning Council's Quality Assurance Committee, Anaheim, CA
- **1984-1986** Peer Review Organization Advisory Committee, Arkansas Hospital Association
- **1984-1986** Prospective payment Monitoring Committee, Arkansas Hospital Association
- **1985-1987** Board of Directors, North Washington County Unit of the American Cancer Society, Arkansas Division
- **1985-1987** Board of Directors, South Washington County Unit of the American Cancer Society, Arkansas Division
- **1985-1989** University of Central Arkansas Advancement Committee
- **1986-1988** Board of Directors, University of Central Arkansas Alumni Association
- **1986-1987** Education Committee, Arkansas Hospital Association
- **1986-1987** Insurance Committee, Arkansas Hospital Association
- **1986-1987** Board of Directors, Arkansas Hospital Association
- **1987-1989** President's Club, University of Central Arkansas
- **1987-1990** Regent's Council (Oklahoma), American College of Healthcare Executives
- **1987-1990** Existing Industries Expansion and Diversification Task Force, Department of Commerce, State of Oklahoma
- **1988-1990** Human Resource Development Advisory Board, Oklahoma Department of Mental Health
- **1988-1990** Planning Committee, Human Resource Development, Oklahoma Department of Mental Health
- **1988-1990** Governor's Task Force on Uncompensated Care
- **1989-1990** Discharge Data Committee (Resource Person)
- **1990-1990** Elected Regent for Oklahoma, American College of Healthcare Executives
- **1990-1994** Regional Coordinating Council
- **1990-1994** Regent's Council (Washington), American College of Healthcare Executives
- **1992-1994** Advisory Board, Northeast Washington Family Coalition
- **1994-1999** Pennsylvania Association of Colleges and Universities
- **1997-1999** Regent's Advisory Council
- **1998-1999** President's Council of the Allegheny Mountain Collegiate Conference
- **1999-2003** Board of Directors, Seamless Educational Highway Initiative
- **1999-1999** Community Health Alliance Board
- **1999-1999** Executive Board, Robeson County Job Ready Partnership
- **2000-1999** Lumbee River Fund, Member Board of Directors
- **2000-2009** Board of Directors, Southeastern Regional Medical Center
- **2001-2009** Board of Trustees, North Carolina Teacher's and State Employees' Retirement System (Governor Appointee)
- **2003-2005** Board of Directors, St. Joseph of the Pines
- **2007-2009** BRAC RTF Workforce Demonstration Program Steering Committee

UNIVERSITY

- **1976-1977** Academic Curriculum Committee, university of Missouri Medical School, Kansas City, MO

- **1979-1983** Faculty Assessment and Development Committee, School of Technical Careers, Southern Illinois University at Carbondale
- **1980-1984** Committee on Affiliations and Remote Site Education, School of Allied Health Sciences University of Texas
- **1980-1982** Administrative Review Committee, Graduate School, Webster University, St. Louis, MO
- **1982-1984** Committee on Affiliations and Remote Site Education, School of Allied Health Sciences, University of Texas
- **1982-1983** Admissions Committee (alternate), School of Allied Health Sciences, University of Texas
- **1982-1984** Geriatric Planning Committee, Steering Committee, University of Texas
- **1999-1999** Board of Directors, Peach Belt Conference (Vice President 2001-2002)
- **1982-1984** Ad Hoc Committee on Credit for Prior Learning Experience, School of Allied Health Sciences, University of Texas
- **1983-1984** By-Laws Committee, Chairman, School of Allied Health Sciences, University of Texas
- **1982-1983** Ad Hoc Search Committee for: Chairperson, Department of Physical Therapy, Chair, School of Allied Health Sciences, University of Texas
- **1983-1984** Ad Hoc Committee on Health Promotion, School of Allied Health Sciences, University of Texas
- **1983-1984** Graduate Education Task Force, School of Allied Health Sciences, University of Texas
- **1983-1984** Faculty Council, School of Allied Health Sciences, University of Texas
- **1983-1984** Student Affairs Committee (alternate), School of Allied Health Sciences, University of Texas
- **1983-1984** Employee Health Services Advisory Committee, University of Texas Medical Branch
- **1987-1990** College of Public Health, University of Oklahoma
- **1989-1990** PPO Task Force, University of Oklahoma Health Sciences Center
- **1988-1990** Faculty Advisor-University of Oklahoma Student Chapter of American College of Healthcare Executives (ACHE)
- **1989-1990** Education Management Policy Committee, University of Oklahoma
- **1989-1990** Dean's Council
- **1989-1990** Dean's Committee, V.A. Medical Center
- **1989-1990** Executive Council of Oklahoma Geriatric Education Center
- **1989-1990** Goddard Health Center Review Committee
- **1989-1990** Health Sciences Center Consortium for Recruiting
- **1990-1990** Joint Committee on Developmental Development
- **1990-1990** Search Committee for Assistant Director, Research and Education-Computing
- **1990-1994** Department of Dental Hygiene Advisory Committee
- **1990-1994** University Intercollegiate Athletic Policy Board
- **1990-1994** Council of Academic Deans
- **1990-1994** Physical Therapy Department Advisory Committee
- **1991-1991** Dean's Search, College of Letters and Social Sciences
- **1991-1994** Facilities Master Plan Project Committee
- **1991-1994** University Conflict of Interest Policy Committee
- **1991-1994** Enrollment Management Committee
- **1991-1994** Northwest Institute for Advanced Studies Board
- **1991-1994** Search Committee, Medical Director, Eastern Washington University
- **1991-1994** Search Committee for Director of Academic Assessment

- **1992-1994** Student Health Committee
- **1992-1994** Founder's Day Committee
- **1993-1994** Commencement Committee
- **1993-1994** Institute for Urban and Local Studies Advisory Board
- **1993-1994** Labor/Management Committee
- **1994-1999** Summer School Revitalization Committee
- **1994-1996** Chair, CES Student Life and Athletics, Intramural and Recreation Services Committee
- **1994-1995** Beaver Campus Viability Study Group
- **1994-1994** DuBois Campus CEO Search Committee
- **1995-1995** Beaver Campus CEO Search Committee
- **1995-1999** Member, University Faculty Senate Committee on Outreach
- **1995-1996** CEO Agenda Committee
- **1996-1999** Advisory Board to University Health Services
- **1996-1999** University-Wide Council of Academic Deans
- **1997-1999** Academic Council on Continuing and Distance Education
- **1999-2009** Administrative Council/System
- **1999-2009** Board of Directors-Peach Belt Conference (President 2002-2003)
- **2000-2009** Minority Task Force/System
- **2002-2003** State Representative for the American Association of State Colleges and Universities
- **2006-2009** Honor College Faculty
- **2006-2009** State Representative for the American Association of State Colleges and Universities

COMMUNITY

- **1976-1977** Board of Directors, Martin Luther King Hospital, Kansas City, MO
- **1976-1977** Board of Directors, Walden Homeowners Association, Kansas City, MO
- **1982-1984** East End Historical District, Galveston, TX
- **1982-1984** Dickens on the Strand
- **1982-1984** Chamber of Commerce
- **1984-1987** Health Services Committee
- **1987-1990** The Greater Oklahoma City Hospital Council, Inc.
- **1990-1990** Community Education Committee (GOKCHC)
- **1990-1990** Allied Health Manpower Committee (GOKCHC)
- **1991-1992** Human Services Committee, Spokane Area Chamber of Commerce
- **1991-1993** Health Care Committee, Spokane Area Chamber of Commerce
- **1991-1992** Deputy Chair, Combined Fund Drive, Spokane County
- **1991-1992** United Way Cabinet
- **1991-1994** Member, Board of Director's Northwest Museum of Health and Sciences (LifeTrek); Programming Committee; Vision/Long-Range Planning Committee
- **1991-1992** Leadership Spokane
- **1992-1992** Spokane Police Citizen's Academy
- **1992-1993** Chair, Combined Fund Drive, Spokane County (raised record amount)
- **1992-1994** Member, Family First Project
- **1993-1993** Mini-Internship (Surgery), Spokane County Medical Society
- **1993-1994** Deaconess Rehabilitation Institute Community Board

- **1994-1996** Board of Directors (ex officio), Altoona Blair County Chamber of Commerce
- **1994-1999** Board of Trustees, Central Pennsylvania Medical Foundation, Inc.
- **1994-1999** Board of Directors, Altoona Symphony Orchestra
- **1994-1999** Executive Roundtable
- **1994-1999** Economic Development Marketing Council
- **1994-1999** Program Committee, Altoona Symphony Board
- **1994-1999** Altoona Rotary Club
- **1995-1996** Board of Directors, Altoona Enterprises, Inc.
- **1995-1999** Board of Directors, Home Nursing Agency
- **1995-1999** Community Health Needs Assessment Committee
- **1995-1999** Southern Alleghenies Museum of Art
- **1995-1999** Vice President, Altoona Symphony Orchestra and Member of the Executive Committee
- **1995-1999** Leadership Blair County Committee
- **1995-1999** Finance Committee, Home Nursing Agency
- **1995-1999** City of Altoona, Comprehensive Planning Advisory Committee
- **1996-1996** Division Chair, Public Service Division, United Way of Blair County
- **1996-1996** Board of Directors, Blair County PHO, Inc.
- **1996-1998** Board of Directors, Altoona/Blair County Development Corporation
- **1996-1996** Alexander A. Notopoulos Awards Committee, Altoona Blair County Development Corporation
- **1996-1999** Board of Directors, Altoona Blair County Chamber of Commerce
- **1996-1999** Institutional Review Board (IRB), Pro Care
- **1997-1999** Board of Directors, United Way of Blair County
- **1997-1997** Division Chair, Business Division, United Way of Blair County
- **1997-1998** Chair, Chamber of Commerce Annual Meeting Committee
- **1997-1999** Board of Directors, Blair County Historical Society
- **1997-1999** Board of Directors, Blair County Sports Hall of Fame
- **1997-1998** Vice President, Altoona/Blair County Chamber of Commerce
- **1998-1998** Chair, United Way of Blair County
- **1998-1999** Chairman Altoona's Sister City Project
- **1998-1999** Altoona Crime and Drug Commission
- **2000-2009** Lumbee Guaranty Bank Advisory Board
- **2000-2009** Board of Trustees, Southeastern Regional Medical Center
- **2000-2009** Robeson County Strategic Plan Steering Committee
- **2000-2009** Robeson Aeronautical, Foundation Advisory Committee
- **2016-Present** Frontier of Public Health, Advisory Board

Membership in Scientific Societies

- American College of Healthcare Executive, Fellow
- Pi Sigma Alpha (Honor Society)
- Royal Society of Health, Fellow
- Board Certified in Healthcare Management
- Pi Alpha

Honors and Awards

- Ben Lane Award – outstanding contribution to Student Affairs, 1997, Penn State
- Quality Award, Altoona Blair Council Dedicated to Excellence (ABCDE) 1997
- Outstanding Faculty Award, 1982-1983, University of Texas
- Outstanding Faculty Award, 1983-1984, University of Texas
- Outstanding Professional Service Award, 1983-1984, University of Texas
- Fellow-Accrediting Commission on Education for Health Sciences Administration (ACEHSA), 1989
- Leadership Edmond, Oklahoma, 1989
- Student Association Distinguished Teacher Award, 1988-1989, University of Oklahoma
- Outstanding Teacher Award, 1989-1990, University of Oklahoma
- Certification of Appreciation, University of Oklahoma, College of Public Health, 1990
- Leadership Spokane, 1991-1992
- Senior Medical Services Corps Award, 1979, United States Air Force Medical Service
- Master of Ceremonies Sixth and Seventh Annual School of Allied Health Sciences Talent Shows, 1983-1984
- Who's Who in Health Care
- Personalities in the West and Midwest
- Who's Who in the Midwest
- Community Leaders and Noteworthy Americans
- Men and Women of Distinction
- Certificate of Merit ABI
- Who's Who in the West
- Outstanding Young Men in America
- Who's Who in the South and Southwest
- Who's Who Among Emerging Leaders in America
- Who's Who in the World
- Who's Who in America
- Who's Who in American Education
- Experienced President's Academy, American Association of State Colleges and Universities, 1998
- Who's Who in Medicine and Healthcare
- Hall of Honor, Van Buren High School
- Alpha Sigma Lambda Honor Society
- Seniors President's Academy, American Association of State College and Universities, 2007
- The Harvard Seminar for Experienced Presidents, 2008

Bibliography

PUBLISHED ARTICLES IN JOURNALS

- Meadors, Allen, C., "Development of a Statewide Health Data System for State of Kansas," *National Publication for Blue Cross, Blue Shield*, 1974.
- Meadors, Allen C., "Health Planning: Friend or Foe," *Kansas Medical Record Journal*, September 1976.
- Meadors, Allen C, McVey, William, "EMS at the Republican Convention," *The Journal of Emergency Services*, Vol. 9, No. 9. November, 1977.

- Meadors, Allen C., "From Health Technician to Health Professional," *The Journal of Studies in Technical Careers*, Vol. 111, No. 4, Spring 1981.
- Meadors, Allen C., "A Call for Preventive Services," *Appalachian Business Review*, Vol. III, No. 4, Summer 1981.
- Meadors, Allen C., "Narrowing the Gap Between the Health Administrator and the Educator," *Texas Hospitals*, Vol. 38, No. 5, October 1982.
- Meadors, Allen C., "Preventive Services: An Educational or Political Issue," *Health Policy and Education*, Spring 1983.
- Meadors, Allen C., "Health Education, the Missing Link," *Journal of Studies in Technical Careers*, Vol. 5, No. 3, Spring 1983.
- Meadors, Allen C., "Nursing Stability: The Necessity for Planning. A Case Study." *The American College of Hospital Administrators*, Accepted, Summer 1983.
- Meadors, Allen C., "Conflict: Implementation of Change. A Case Study," *The American College of Hospital Administrators*, Accepted, Summer 1983.
- Meadors, Allen C., "Non-Traditional Education: A Slowly Developing Giant," *Educational Research Quarterly*, Vol. 9, No. 1, 1984.
- Meadors, Allen C., "Making the Board More Effective," *Southern Hospitals*, Vol. 52, No. 1, January/February 1984.
- Meadors, Allen C., "Hospital Information Systems: A Marketing Resource," *Computers in Healthcare*, Vol. 5, No. 2, February 1984.
- Meadors, Allen C., "Reorganization into a Hospital Authority: One Hospital's Answer to Financial Problems. A Case Study," *The American College of Hospital Administrators*, Accepted, Spring 1984.
- Meadors, Allen C., "Long-Term Care Administration and Health Administration Faculty: An Untapped Collaboration," *Caring*, Vol. 18, No. 3, June/July 1984.
- Meadors, Allen C., "Decision Making Issues in Replacing a Second-Generation Computerized Axial Tomography (CA) Scanner. A Case Study," *The American College of Hospital Administrator*, Summer 1984.
- Meadors, Allen C., and Wilson C. Nick, "Diagnosis Related Groups (DRGs)," *Hospital Administration Currents, Ross Laboratories*, Vol. 28, No. 4, October-December 1984.
- Meadors, Allen C., "The Role of Baccalaureate Programs in Health Services Administration," *Journal of Studies in Technical Careers*, Vol. VI, No. 3, Summer 1984.
- Meadors, Allen C., "Today's Challenges, Tomorrow's Opportunities," *Southern Hospitals*, Vol. 53, No. 1, January/February 1985.
- Meadors, Allen C. and Wilson C. Nick, "Living with Diagnosis Related Groups (DRGs) and the Perspective Payment System (PPS)," *Hospital Administration Currents, Ross Laboratories*, Vol. 29, No. 1, January-March 1985.
- Meadors, Allen C., "PPS at 18 Months," *Southern Hospitals*, Vol. 53, No. 5, 1985.
- Meadors, Allen C., Coker, Strum, Coile and Clabots, "Round Table/Marketing," *Healthcare Executive*, Vol. I, No. I. November/December 1985.
- Meadors, Allen C., "Lessons Not Learned from the Business Sector," *Administrative Radiology*, Vol. V., No. VII, July 1986.
- Meadors, Allen C., "Radiation Therapy Centers: Moving into the Twenty-First Century," *Administrative Radiology*, Vol. V, No. X, October 1986.

- Meadors, Allen C., "An Agenda for Survival of Existing Health Care Organizations," *Transforming the Present for the Future*, University of Arkansas Press, 1986.
- Meadors, Allen C., and Dick, C.T., "Nurses as Managers: Critical Training Needed-Soon," *Journal of Studies in Technical Careers*, Vol. 9, No. I, Winter 1987.
- Meadors, Allen C., and Wilson, C. Nick, "Skipping the Chain of Command by Physicians," *Southern Hospitals*, Vol. 55, No. 3, 1987.
- Meadors, Allen C., "Managing Health Care: Who's in Charge?" *Administrative Radiology*, Vol. X, NO. X, October 1987.
- Meadors, Allen C., "Marketing a Radiation Therapy Facility," *Administrative Radiology*, Vol. VII, No. IV, April 1988.
- Meadors, Allen C., and Wilson, C. Nick, "Executive Turnover," *Southern Hospitals*, Vol. 56, No. 2, 1988.
- Meadors, Allen C., "Rural Health: Doom or Boom," *Administrative Radiology*, Vol 7, No. 1, November 1988.
- Meadors, Allen C., "Health Insurance: What's What," *Trends*, 1989.
- Meadors, Allen C., and Hamilton C.L., "First Aid for Rural Healthcare: Education Hospital Boards," *Administrative Radiology*, Vol. VIII, No. VIII, 1989.
- Meadors, Allen C., "Rural Health Care: The Saga Continues," *Administrative Radiology*, Vol. IX, No. XI, November 1990.
- Meadors, Allen C., and Wilson, C.N., "Hospital Chief Executive Officer Turnover," *Hospital Topics*, Vol. 68, No. 1, Winter 1990.
- Meadors, Allen C., "Looking Back to See the Future," *Administrative Radiology*, Vol. X, No. VI, June 1991.
- Meadors, Allen C., "Partnerships Key to Meeting Financial Needs," *Academic Leader*, Vol. 9, No. 7, July 1992.
- Meadors, Allen C., "Rising Healthcare Costs and Women's Healthcare," *Marketing Women's Healthcare*, Vol. VI, No. 5, Summer 1992.
- Meadors, Allen C., Hamilton, Carol Lee, Ramo, Keetje J., "Abortion: A Nation in Search of a Conscience," *Maine Scholar*, Vol. 5, Fall 1992.
- Meadors, Allen C., Wilson C. Nick, and Duskin, Robert, "Hospital CEO Turnover-1988," *Hospital Topics*, Vol. 7, No. 1, 1992.
- Meadors, Allen C., "Rural Health Issues for 1993 and Beyond," *Administrative Radiology*, Vol. XII, NO. 1, 1993.
- Meadors, Allen C., "Academic Leadership: Succeeding in the 21st Century," *Academic Leader*, Vol. 9, No. 8, August 1993.
- Meadors, Allen C., Benn, Sally, and Wilson C. Nick, "Clinton Administration's Healthcare Reform Plan," *Administrative Radiology*, Vol. XIII, No. 1, 1994.
- Meadors, Allen C., and Schreiber, Kathleen, "Tax Exemption: Challenge and Opportunity for Not-for-Profit Hospitals," *Hospital Topics*, Vol. 72, No. 2, Spring 1994.
- Meadors, Allen C., Wilson, C. Nick, and Hobbs, Rain, "The Decline of a Fifteen-Year Incline: The Impact of Financial Trends on Medical Imaging," *Administrative Radiology* Vol. XIV, No. IV, April 1995.
- Meadors, Allen C., and Evashwick, Connie, "IHDS: What Are They and Should I Care?" *Common Goals*, Vol. II. No. 6, March/April 1996.
- Meadors, Allen C., and Evashwick, Connie, "Integrated Healthcare Delivery Systems: Implications for the Future," *Administrative Radiology*, Vol. XV, No. 4, April 1996.

- Meadors, Allen C., and Phillips, Robert I., "Vision," *Administrative Radiology*, Vol. Xv, No. 12, December 1996.
- Meadors, Allen C., and Evashwick, Connie, "What's in a Name?" *Newsletter of the Hospital Association of Western Pennsylvania*, Winter 1996.
- Meadors, Allen C., Evashwick, Connie and Friis, Robert, "The Role of Home Care in Integrated Delivery Systems," *Home Health Care Services Quarterly*, Vol. 17(3) 1998.

TEXTBOOKS/MONOGRAPHS/WORKBOOKS

- Meadors, Allen, C., "Update '83: Guide for Hospital Mergers," (edited and chapters), *The University of Texas, Galveston, TX*, 1983.
- Meadors, Allen, C., "Practice Management Guide", Vol. 1, (edited), *The University of Texas, Galveston, TX* 1983.
- Meadors, Allen, C., "Prospective Payment/Diagnosis Related Groups," *Interagency Institute for Federal Health Executives*, St. Louis, MO, 1984.
- Meadors, Allen, C., and Hamilton, C.L., "Health Trends" and "Hospital Governance", *Oklahoma Hospital Association, Oklahoma City, OK*, 1988.
- Meadors, Allen, C., "Essay Regarding Liberal Arts Core," Undergraduate Liberal Arts Reform: Proceedings," *EWU Press*, Cheney, WA, 1991
- Meadors, Allen, C., "The US Health System and Quality of Care," (chapter in Al-Assaf and Schmele, "TQM in Healthcare,") *St. Lucie Press*, 1993.

BOOK REVIEWS

- Meadors, Allen, C., "A Review of Longitudinal Studies of Adult Psychological Development," edited by K. Warner Schaie, (*Gilford Press, New York, NY*, 1983), in "The Journal of Long-Term Care Administration," Vol. 12, No. 3, Fall, 1984
- Meadors, Allen, C., "A Review of Communications Technology and the Elderly: Issues and Forecasts," editors, Dunkel, Haug, and Rosenbert, (Springer Publishing Company, New York, NY, 1984), in "The Journal of Long-Term Care Administration," Vol. 13, No. 1, Summer 1985.
- Meadors, Allen, C., "A Review of the Health Care Survival Curve: Competition and Cooperation in the Marketplace," edited by Irwin Miller (*Dow Jones-Irwin Press, Homewood, IL*, 1984), reprinted in "The Journal of Health Administration Education," Vol. 32, No. 2, May 1987.
- Meadors, Allen, C., "A Review of Rethinking Medical Mortality: The Ethical Implications of Changes in Health Care Organizations, Delivery, and Financing," (Center for Biomedical Ethics, 1989), in *The Journal of Health Administration Education*, Vol. 8, NO. 4, 1990
- Meadors, Allen, C., "A Review of Rethinking Medical Mortality: The Ethical Implications of Changes in Health Care Organizations, Delivery, and Financing," (Center for Biomedical Ethics, 1989), in *The Journal of Health Administration Education*, Vol. 8, NO. 4, 1990.

PERIODIC ARTICLE REVIEWER FOR:

- Journal of Rural Health
- Administrative Radiology
- Journal of Health Administration Education
- The Journal of Applied Management and Entrepreneurship

Teaching Responsibilities

UNIVERSITY OF NORTH CAROLINA AT PEMBROKE

- Honors College Freshman Seminar
- Freshman Seminar

PENN STATE UNIVERSITY

- Introduction to Health Services Organizations

EASTERN WASHINGTON UNIVERSITY

- Seminar in Health Services Administration
- US Health Care Systems
- Health Policy

UNIVERSITY OF OKLAHOMA-GRADUATE SCHOOL

- US Health Care Systems
- Health Organization and Administration
- Academic Health Sciences Center Management and Policy

UNIVERSITY OF TEXAS

- Health Care Delivery Systems course, Division of Health Administration
- Psychological Aspects of Patient Management, Physical Therapy Program
- Health Care Personnel Management, Division of Health Administration
- Advanced Management of Health Care Services, Division of Health Administration

UNIVERSITY OF KANSAS-GRADUATE SCHOOL

- Health Policy
- Public Health Administration

CALIFORNIA STATE UNIVERSITY, LONG BEACH-GRADUATE SCHOOL

- Public Health Policy
- Organization and Management of Health Facilities

WEBSTER UNIVERSITY-GRADUATE SCHOOL

- Organizational Behavior
- Health Management
- Budget and Program Analysis
- Managerial Economics

SOUTHER ILLINOIS UNIVERSITY

- Health Care Management
- Health Law
- US Healthcare System

CHAPMAN COLLEGE

- Health Services
- Business Economics

CALIFORNIA COMMUNITY COLLEGE LIFE-TIME INSTRUCTOR'S CREDENTIALS IN:

- Business and Industrial Management
- Health and Physical Care Services and Related Technologies
- Professional Education
- Public Services and Administration

UNIVERSITY OF ARKANSAS-GRADUATE SCHOOL-FAYETTEVILLE

- Health Services Administration

UNIVERSITY OF ARKANSAS-GRADUATE SCHOOL-LITTLE ROCK

- Health Services Administration

Curriculum Development

- Health Care Management Course
- Health Staff Development Course
- Health Services Delivery Course
- Organizational and Behavior of Health Institutions Course
- Medical Care Organization
- Health Services Administration

Seminars/Workshops Presented

1974

- Utilization Review-Wichita, KS
- Utilization Review-Dodge City, KS
- Utilization Review-Salinas, KS

1975

- National Health Insurance-Topeka, KS
- National Health Insurance-Fort Hayes, KS
- National Health Insurance-Lawrence, KS
- Quality Assurance-Wichita, KS
- Quality Assurance-Topeka, KS
- Health Data Systems-Salinas, KS

1976

- Quality Assurance-Goodland, KS
- Health Data Systems-Topeka, KS
- Health Data Systems-Wichita, KS

1978

- Health Law-Walter Reed Medical Center, Washington, DC
- Health Management-Riverside, CA
- Health Data Systems-Kansas City, MO

- Health Issues-Long Beach, CA

1979

- Health Issues-Oceanside, CA
- Health Issues-Long Beach, CA
- Health Management-Riverside, CA
- Health Management-Bethesda, MD

1980

- Health Management-Chicago, IL
- Health Issues-Long Beach, CA
- Health Management-Bremerton, WA
- Health Issues-Oceanside, CA

1981

- Health Issues-Colorado Springs, CO
- Health Issues-Tustin, CA
- Health Management-Bethesda, MD
- Health Issues-Oceanside, CA
- Health Management-Camp Pendleton, CA

1982

- Health Issues-Orlando, FL
- Health Management-Oceanside, CA
- Health Issues-Long Beach, CA
- Educational Seminar-Houston, TX
- Planning Seminar-Houston, TX

1983

- Health Issues-Colorado Springs, CO
- Human Resource Management-Houston, TX
- Health Issues-USAFA, CO
- Personnel Management Seminar-ARA Living Centers, Houston, TX
- Health Delivery Systems-Colorado Springs, CO
- Labor Relations-Houston, TX
- Update '83 Seminar for Hospital Managers-Teleconference Network of Texas, Texas/Oklahoma Hospitals
- Health Issues-Long Beach, CA
- Health Regulation Update-Navy Regional Medical Center, Long Beach, CA
- Medical Care Organization Seminar-Jackson, MI
- Government and Health-Bethesda, MD
- Health Management Seminar-Washington, DC
- Health Policy Seminar-Bethesda, MD
- Update '83 Seminar for Hospital Managers-University of North Dakota School of Medicine
- Non-Traditional Educational Collaborative Alliances for Health Care Institutions-Presentation-Texas Society of Allied Health Professionals Annual Meeting-Philadelphia, PA
- The Role of Baccalaureate Programs in Health Administration within the Allied Health Arena-Presentation-Texas Society of Allied Health Professionals Annual Meeting-Galveston, TX
- Home Health Workshop-Presentation-Arlington, TX

1984

- Home Health Workshop-Presentation-Arlington, TX
- Developing a Game Plan for Living with Prospective Payment and DRGs-ACHA-Congress on Administration-Chicago, IL (4 times)
- Issues in Health Administration-San Diego, CA
- Prospective Payment Systems-Oceanside, CA
- Health Regulation Update-Naval Regional Medical Center, Camp Pendleton, CA
- Diagnosis Related Groups-Presentation-Arkansas Association of Home Health Agencies Meeting-Little Rock, AR
- Prospective Payment System-Presentation-Interagency Institute for Federal Health Executives=St. Louis, MO (twice)
- Ethical Costs of DRGs-Panel-School of Allied Health Sciences-Galveston, TX
- Home Health Today-Presentation-Arkansas Association of Home
- Prospective Payment: DRGs and Their Impact Upon Hospitals-Presentation-Houston, TX
- Direct and Indirect Effects of TEFRA and Diagnosis Related Groups on Long-Term Care Presentation-Third Annual Conference on Aging in America-Galveston, TX
- Medical Care Organization Seminar-Seattle, WA
- DRGs Impact on Hospital Management-55th Annual Texas Hospital Association Meeting-San Antonio, TX
- Home Health Care-Presentation-Region VI Primary Care Conference and Aging Workshop-Dallas, TX
- Alternate Delivery Systems-Orlando, FL
- Health Regulation Update-Orlando, Florida Center-Orlando, FL
- Issues in Health Administration-Orlando, FL

1985

- Issues in Health Administration-Orlando, FL
- A Look at PPS at 18 Months-ACHA Congress on Administration-Chicago, IL (4 times)
- Issues in Health Administration-Memphis, TN
- What's Working, What's Not-A Look at PPS in 1985-Chicago, IL
- Prospective Payment System Issues-Millington, TN
- Alternate Delivery Systems-Memphis, TN
- Medical Care Organization Seminar-Orlando, FL
- Reimbursement Issues in the Health Care Sector-San Diego, CA
- Utilization of Health Professions-Memphis, TN
- Alternative Delivery Systems-Oceanside, CA
- Living with Prospective Payments in DRGs-North Carolina Hospital Association-Raleigh, NC
- Prospective Payment System Issue-Oceanside, CA
- Medical Care Organization Seminar-Bethesda, MD
- Reimbursement Issues Seminar-Washington, DC
- Living with Prospective Payments and DRGs-Virginia Hospital Association-Richmond, VA
- Alternate Delivery Systems-Washington, DC Hospital Association-Roanoke, VA
- Alternative Delivery Systems and Your Hospitals: What Does It All Mean? -Fayetteville, AR
- Radiation Therapy Institutes-Northwest Arkansas Hospital

1986

- Merging Operational and Marketing Objectives Teamwork Leads to Success-Midwest Health Congress-Kansas City, MO

- An Agenda for Survival of Existing Health Care Organizations-Ninth Annual Conference of the Southern Futures Society-Fayetteville, AR
- Developing Health Care Systems-Long Beach, CA
- Seminar on Health Planning-Portland, OR
- Ambulatory Care: Past-Present-Future-Los Angeles, CA
- Reimbursement Issues in Health Care-Long Beach, CA
- Government Involvement in Health Care-Chicago, IL
- Prospective Payment and the Future-Chicago, IL
- Reimbursement Issues in Health Care-Great Lakes, IL
- Reimbursement Issues in Health Care-San Diego, CA
- Medical Care Organizations-Camp Pendleton, CA
- Tomorrow's Health Care Systems-Oceanside, CA
- Facilitator-Health Care Management Seminar-St. Louis, MO

1987

- Facilitator-Health Care Management Seminar-St. Louis, MO
- Developing Health Care Systems-San Diego, CA
- Trends in the Health Care Industry-Fayetteville Chamber of Commerce Alternative Delivery Systems-Orlando, FL
- The Federal Government and Health Care-San Diego, CA
- Reimbursement Issues in Health Care-Orlando, FL
- Prospective Payment and the Future-San Diego, CA
- Issues in Health Administration-Orlando, FL
- Marketing: The Facility Perspective-Seminar on Freestanding Radiation Oncology Centers-San Francisco, CA
- Health Care Reimbursement Issues-Memphis, TN
- Overview of the US Health Care Systems-Management Development Fellowship Program (IHS)-Oklahoma City, OK
- Alternative Delivery Systems-Millington, TN
- Issues in Long-Term Care-Memphis, TN

1988

- The Private Sector Perspective-Management Development Fellowship Program (IHS)-Albuquerque, NM
- Health Trend and Governance-Oklahoma Hospital Association-Eufaula, OK
- Reimbursement Issues in Health Care-Washington, DC
- Health Trends and Governance-Oklahoma Hospital Association-Tulsa, OK
- Government and Health Care-Bethesda, MD
- Health Trends and Governance-Oklahoma Hospital Association-Lawton, OK
- Health Trends-Arkansas Medical Record Associations-Little Rock, AR
- Developing Health Care Alternatives-Washington, DC
- Health Trends and Governance-Oklahoma Hospital Association-Oklahoma City, OK
- Health Trends and Governance-Oklahoma Hospital Association-Woodward, OK
- Health Trends-Business Manager Forum-Oklahoma City, OK
- Reimbursement Issues in Health Care-San Diego, CA
- Ambulatory Care: Facts and Fiction-San Diego, CA
- Alternate Delivery Systems-Naval Hospital Balboa

- Government and Health Care-Institute of Health Policy and Administration-Fort Lauderdale, FL
- Prospective Payment System-Center for the Study of Administration-Davie, FL
- Alternate Delivery Systems-Institute of Health Policy and Administration-Fort Lauderdale, FL
- Health Trends-Center for the Study of Administration-Davie, FL
- Alternative Delivery Systems-Long Beach, CA
- Health Trends-Orange County, CA
- Medicare/Medicaid Issues-Long Beach, CA
- Health Trends-Oklahoma Pediatric Medical Association (OPMA) Annual Scientific Seminar-Tulsa, OK
- Reactor Panel-Institute of Medicine Study Implications for Education and Research-Alumni Day-University of Oklahoma College of Public Health

1989

- Ethical Problems in Health Care: The Economics Perspective-University of Oklahoma (Resource Person)-Oklahoma City, OK
- Reimbursement Issues in Health Care-Hutchinson, KS
- Health Trends-Memphis, TN
- Future Trends in Health Care-Oklahoma Radiology Technology Association Annual Meeting-Oklahoma City, OK
- Alternative Delivery Systems-Wichita, KS
- Prospective Payment Systems-Memphis, TN
- A Survival Plan for Rural Hospitals-ACHE-Congress on Administration-Chicago, IL (4 times)
- Resource-Based Relative Value Scale-The Oklahoma Independent Physician Service Corp., Oklahoma City, OK
- Current Trends and Issues-Oklahoma Medical Center-Oklahoma City, OK
- Professionalism in Health Care Administration-Gillette, WY
- Trends in Health Financing-Oklahoma City Health Underwriter-Oklahoma City, OK

1990

- Health Care Issues and Trends: 1990 and Beyond-St. Anthony Hospital-Oklahoma City, OK
- Seminar on Health Issues-Omaha, NE

1991

- Planning and Research for Hospital Services Delivery-44th Annual Northwest Anthropological Conference-Missoula, MT
- Health Care Delivery in the US-Yesterday, Today and Tomorrow-Oklahoma Institute for Mental Health Education and Training-Norman, OK
- Managed Care Issues and Opportunities, DGA Seminar-Las Vegas, NV (Panelist)

1992

- Managed Care in the US, Department of Health Services Administration and Community Medicine of Alberta-Edmonton, AB
- Financing Health Care in the US-Institute of Health Policy and Administration-Miami, FL

1993

- Health Care Trends, 1993, Spokane Association of Health Underwriters-Spokane, WA
- Regional Health Manpower, Northeast Washington Hospital Council-Spokane, WA
- Health Care Roundtable, American Society for Public Administration Annual Conference, Convener-San Francisco, CA
- Health Policy and Financial Issues-San Diego, CA

- Health Care Administration Seminar-Minot, ND

1994

- Building and Managing Integrated Healthcare Delivery Systems-ACHE Congress on Administration-Chicago, IL (2 times)
- Components of Integrated Healthcare Systems Seminar-Los Angeles, CA
- Health Issues of the 1990s, Blair County American Cancer Society-Altoona, PA
- US Healthcare System-San Diego, CA
- Defining Integrated Delivery Systems, American Public Health Association Meeting, Washington, DC

1995

- Managing Healthcare Organizations-Institute of Health Policy and Administration-Fort Lauderdale, FL
- US Healthcare System, Altoona-Blair County Chamber of Commerce-Leadership, Blair County-Altoona, PA
- Challenge Blair County-Heading Towards the Year 2000-Sabbath Forum-Altoona, PA
- Re-Engineering Student Marketing and Recruitment, 1995 Conference on Student Retention-New York, NY
- Integrated Delivery Systems, Hospital Council of Western Pennsylvania-Pittsburg, PA
- Administrative Theory in Health Services, Institute of Health Policy and Administration-Fort Lauderdale, FL

1996

- Healthcare 1996, Altoona/Blair County Chamber of Commerce-Leadership Blair County-Altoona, PA
- Healthcare Reform: Change in the 21st Century, Public Television Panel-Altoona, PA

1997

- Healthcare 1997, Altoona/Blair County Chamber of Commerce-Leadership Blair County-Altoona, PA
- Managed Care: Friend or Foe, Health South-Altoona, PA
- Creating a Seamless Continuum of Care, American College of Healthcare Executives, Congress on Healthcare Management-Chicago, IL
- Continuum of Care Model-Cairo, Egypt
- Trends in US Continuing Education, American University of Cairo, Egypt
- East-West Educational Opportunities, China University of Mining and Technology-Xuzhou, China
- Global Education: Now-Beijing, China

1998

- Managing the US Healthcare System, 2nd Annual Oklahoma Healthcare Quality Conference-Oklahoma City, OK
- Healthcare 1998, Blair County Chamber of Commerce, Leadership Blair County-Altoona, PA

2001

- Commencement Address, Robeson Community College-Lumberton, NC

2002

- Commencement Address, Avalon Academy-Dillon, SC

2006

- Commencement Address, Flora McDonald-Red Springs, NC
- AGB National Conference on Trusteeship-Orlando, FL
- AASCU-Making Place Matter: Updates, Opportunities, and Lessons Learned-Chicago, IL
- Commencement Address, Flora McDonald Academy-Red Springs, NC

2020

- . Health Information Systems- Saudi Arab
- . Health management Issues-Saudi Arab
- . Quality and Healthcare Management leadership-Turkey

Development and Consultant Activities

1974-1975

- . Development of Statewide Health Data System-Kansas Health Data System-KHDS

1976

- . Health Consultant-GOP Convention, Kansas City, Missouri, HEW Region VII Center of Health Management

1977

- . Naval Regional Medical Center-Long Beach, CA
- . Marine Corp Air Station-El Toro, CA
- . Marine Corp Air Station-Tustin, CA
- . Southern Illinois University-Carbondale, IL
- . Webster University-St. Louis, MO

1978

- . Naval Regional Medical Center-Camp Pendleton, CA
- . Raleigh Hills Hospital-Las Vegas, NV
- . Advance Health Systems-Irvin, CA
- . USAF Surgeon General Office-Washington, DC
- . Southern Illinois University-Carbondale, IL
- . Webster University-St. Louis, MO

1979

- . USAF System Command-Los Angeles, CA
- . Springdale Memorial Hospital-Springdale, AR
- . USAF Clinic-Norton AFB, CA
- . Southern Illinois University-Carbondale, IL
- . Webster University-St. Louis, MO

1980

- . Naval Regional Medical Center-Bremerton, WA
- . USAF Systems Command-Los Angeles, CA
- . Letterman Hospital-San Francisco, CA
- . Critical Air Medicine-San Diego, CA
- . Southern Illinois University-Carbondale, IL
- . Webster University-St. Louis, MO

1981

- . USAFA Regional Hospital-Colorado Springs, CO
- . Navel Regional Medical Center-Bremerton, WA
- . Fort Carson Educational Services-Fort Carson, CO
- . Southern Illinois University-Carbondale, IL
- . Webster University-St. Louis, MO

1982

- Southern Illinois University-Carbondale, IL
- Pembroke Pines General Hospital-Pembroke Pines, FL
- Webster University-St. Louis, MO
- US Health Corporation-Clearwater, FL
- ARA Living Centers-Houston, TX

1983

- Southern Illinois University-Carbondale, IL
- ARA Living Centers-Houston, TX
- US Health Corporation-Clearwater, FL
- Webster University-St. Louis, MO
- The Retirement Company-Houston, TX
- Darnell Community Hospital-Killeen, TX

1984

- Southern Illinois University-Carbondale, IL
- Darnell Community Hospital-Killeen, TX
- Methodist Affiliated Hospital-Fort Worth, TX
- ARA Living Centers-Houston, TX
- Education Services Office-Carswell AFB, TX
- Future Trends in the Healthcare Industry(Panelist), Arthur Anderson and Company and the American College of Health Administrators, The University of Texas-Galveston, TX

1985

- The University of Texas Medical Branch-Galveston, TX
- General Health, Inc.-Baton Rouge, LA
- Springdale Memorial Hospital-Springdale, AR

1986

- Future Trends in Multi-Hospital System (Panelist), Arthur Anderson and Company and The American Hospital Association, The University of Texas Medical Branch-Galveston, TX
- Administrative Radiology-Los Angeles, CA
- General Health, Inc.-Baton Rouge, LA

1987

- Glendale Publishing Company-Glendale, CA
- The University of Texas Medical Branch-Galveston, TX
- General Health, Inc.-Baton Rouge, LA
- Administrative Radiology-Los Angeles, CA
- Northwest Arkansas Radiation Therapy Institute-Springdale, AR
- Springdale Memorial Hospital-Springdale, AR
- American Healthcare Plans, Inc.-San Diego, CA
- Adjunct Assistant Professor-Southern Illinois University-Carbondale, IL

1988

- Administrative Radiology-Los Angeles, CA
- Northwest Arkansas Radiation Therapy Institute-Springdale, AR
- Glendale Publishing Company-Glendale, CA
- Indian Health Service-Tucson, AZ

- Oklahoma City Indian Clinic-Oklahoma City, OK
- Oklahoma State Employees Insurance Board-Oklahoma City, OK
- HealthSource (PPO)-Oklahoma City, OK
- Adjunct Associate Professor, University of Texas-Galveston, TX
- Adjunct Assistant Professor, Southern Illinois University-Carbondale, IL
- State of Oklahoma, Executive Branch-Oklahoma City, OK
- Oklahoma Department of Mental Health-Oklahoma City, OK

1989

- Administrative Radiology-Los Angeles, CA
- Adjunct Associate Professor, University of Texas-Galveston, TX
- Adjunct Assistant Professor, Southern Illinois University-Carbondale, IL
- Adjunct Professor, Central Michigan University-Mt. Pleasant, MI
- Oklahoma State Employee Insurance Board-Oklahoma City, OK
- Oklahoma City Indian Clinic-Oklahoma City, OK
- Cheyenne-Arapaho Health Program-El Reno, OK
- Oklahoma Medical Center-Oklahoma City, OK
- Glendale Publishing Company-Glendale, CA
- Cherokee Nation-Health Care
- Iowa Nation-Health Care
- Professional Practice Plan, University of Oklahoma College of Medicine

1990

- Administrative Radiology-Los Angeles, CA
- Adjunct Associate Professor, University of Texas-Galveston, TX
- Adjunct Professor, Central Michigan University-Mt. Pleasant, MI
- Oklahoma State Employee Insurance Board-Oklahoma City, OK
- Glendale Publishing Company-Glendale, CA
- Cherokee Nation-Health Care
- Iowa Nation-Health Care
- Professional Practice Plan, University of Oklahoma, College of Medicine
- Robert Wood Johnson Foundation-Princeton, NJ
- Coeur d'Alene Nation-Plummer, ID
- Oklahoma Memorial Hospital-Oklahoma City, OK
- George Nigh Rehabilitation Institute-Okmulgee, Ok
- Jay Clinic-Jay, OK

1991

- Department of Health Administration, University of Oklahoma-Oklahoma City, OK
- Springdale Memorial Hospital-Springdale, AR
- Adjunct Professor, University of Texas-Galveston, TX
- Administrative Radiology-Los Angeles, CA
- Glendale Publishing Company-Glendale, CA
- Baxter Manual, Association of University Programs in Health Administration (AUPHA)-Arlington, VA

1992

- American College of Healthcare Executives-Chicago, IL
- Administrative Radiology, Los Angeles, CA

- Department of Health Administration, University of Oklahoma-Oklahoma City, OK
- Kaiser and Douglass, Attorneys at Law-Spokane, WA
- Adjunct Professor, University of Texas-Galveston, TX
- Glendale Publishing Company-Glendale, CA

1993

- American College of Healthcare Executives-Chicago, IL
- Administrative Radiology-Los Angeles, CA
- Springdale Memorial Hospital-Springdale, AR
- Adjunct Professor, University of Texas-Galveston, TX
- Glendale Publishing Company-Glendale, CA
- The Baxter Manual of Health Services Management, Center for Health Behavior Studies-Long Beach, CA
- NEW Family Coalition-Colville, WA

1994

- American College of Healthcare Executives-Chicago, IL
- Administrative Radiology-Los Angeles, CA
- Center for Health Behavior Studies-Long Beach, CA
- NEW Family Coalition-Colville, WA
- Adjunct Professor, University of Texas-Galveston, TX
- Glendale Publishing Company-Glendale, CA

1995

- American College of Healthcare Executives-Chicago, IL
- Glendale Publishing Company-Glendale, CA
- Adjunct Professor, University of Texas-Galveston, TX
- Center for Health Care Innovation-Long Beach, CA

1996

- American College of Healthcare Executives-Chicago, IL
- Glendale Publishing Company-Glendale, CA
- Adjunct Professor, University of Texas-Glendale, TX
- Center for Healthcare Innovation, Long Beach, CA
- Pro Care-Altoona, PA

1997

- American College of Healthcare Executives-Chicago, IL
- Glendale Publishing Company-Glendale, CA
- Center for Healthcare Innovation-Long Beach, CA
- Altoona/Blair County Chamber of Commerce-Altoona, PA
- Pro Care-Altoona, PA

1998

- American College of Healthcare Executives-Chicago, IL
- Glendale Publishing Company-Glendale, CA
- Center for Healthcare Innovation-Long Beach, CA
- CESEM Mediterranee-Marseille, France
- University of Southern Europe-Monaco

Thesis/Dissertation Committees

- Jerald Cole, "A Fitness/Wellness Program in Rural Hospitals," (Member), Spring 1988
- University of Southern Europe-Monaco
- Dirk Alan Foxworthy, "A Marketing Study Comparing Direct Mail and Personal Contact for the Promotion of Primary Centers" (Member) Spring 1988
- Rex A Langston, "A Survey of Job-Related Performance Criteria for Nursing Home Administrators in Oklahoma and Connecticut," (Member), 1989
- Scott Sproat. "Nurse Associates: A Business Plan" (Chair) Spring 1989.
- Donald Batchelor, "A Profile of Nursing Home Administrators in Oklahoma," (Member), Spring 1990
- Robert Duskin, "Chief Executive Officer Turnover in United States Hospitals," (Member) Spring 1990
- Michelle Hiseley, "A Comparative Analysis of Residential Alcohol Rehabilitation Programs in the Oklahoma City Area," (Member), Spring 1990
- June Matchette, "A Feasibility Study for the Implementation of a Total Quality Management Program at the Oklahoma Medical Center," (Member), Spring 1990
- Laura Stanfil, "Selected Variable Effecting the Employment Decisions of Registered Occupational Therapists in Oklahoma," (Member), Spring 1990
- Laurie Johnson, "Feasibility of Reopening the Hospital in Jay, Oklahoma," (Member), Fall 1990
- Renee R. Jones, "Hospital Management: The Relationship of Organizational Climate and Achievement Motivation," (Member), Fall 1989
- Betty J. Lloyd, "State Coordination of Allied Health Education: An Analysis of Development Factors," (Member), 1990
- Li Kwok, "Intelligent Address Filter," (Member) 1992
- Richard D. Handley, "correlation of Suicide with the United States Air Force Education and Training Command 1994-1995," (Member), Spring 1997

Master of Public Health Comprehensive Exam Committees

- Assaf F. Al-Assaf (Chair), Fall 1987
- Timothy Speece (Member), Spring 1988
- Jerald Johnson (Chair), Fall 1988
- Juanita Kelly (Member), Fall 1988
- Jean Huntington (Member), Summer 1988
- Gerry Moore (Member), Summer 1988
- Patricia Dean (Member), Spring 1989
- Gordon Gore (Chair), Spring 1989
- Charles Murphy (Member), Spring 1989
- Melva Franklin (Member), Fall 1989
- William Isenhower (Member), Fall 1989
- Iris Cavendar (Member), Summer 1989
- William Gillock (Chair), Summer 1989
- John C. Hummel (Chair), Summer 1989
- William J. Johnson (Chair), Spring 1990
- Brock Slabach (Chair), Spring 1990
- Teresa Harvey (Member), Spring 1990

- Jana Day (Member), Spring 1990
- Bobbi Warshaw (Chair), Spring 1990
- Henry Boren (Chair), Spring 1990
- Ron Tso (Member), Spring 1990